Colgate-Palmolive Company

Condensed Consolidated Statements of Cash Flows

For the Six Months Ended June 30, 2023 and 2022

(Dollars in Millions) (Unaudited)

	2023		2022	
Operating Activities				
Net income including noncontrolling interests	\$	948	\$	1,242
Adjustments to reconcile Net income including noncontrolling interests to Net cash provided by operations:				
Depreciation and amortization		273		276
ERISA litigation matter		267		_
Restructuring and termination benefits, net of cash		(8)		73
Stock-based compensation expense		37		45
Deferred income taxes		(156)		(16)
Cash effects of changes in:				
Receivables		(112)		(191)
Inventories		54		(332)
Accounts payable and other accruals		153		(167)
Other non-current assets and liabilities		1		(16)
Net cash provided by (used in) operations		1,457		914
Investing Activities				
Capital expenditures		(347)		(300)
Purchases of marketable securities and investments		(225)		(126)
Proceeds from sale of marketable securities and investments		146		35
Payment for acquisition, net of cash acquired		_		(90)
Other investing activities		(12)		(1)
Net cash provided by (used in) investing activities		(438)		(482)
Financing Activities				
Short-term borrowing (repayment) less than 90 days, net		(415)		988
Principal payments on debt		(903)		_
Proceeds from issuance of debt		1,497		14
Dividends paid		(847)		(814)
Purchases of treasury shares		(551)		(791)
Proceeds from exercise of stock options		259		236
Other financing activities		5		(18)
Net cash provided by (used in) financing activities		(955)		(385)
Effect of exchange rate changes on Cash and cash equivalents		(20)		(21)
Net increase (decrease) in Cash and cash equivalents		44		26
Cash and cash equivalents at beginning of the period		775		832
Cash and cash equivalents at end of the period	\$	819	\$	858
Supplemental Cash Flow Information				
Free cash flow before dividends (Net cash provided by operations less Capital expenditures)				
Net cash provided by operations	\$	1,457	\$	914
Less: Capital expenditures		(347)		(300)
Free cash flow before dividends	\$	1,110	\$	614
Income taxes paid	\$	450	\$	477
Interest paid	\$	129	\$	65