Colgate-Palmolive Company

Geographic Sales Analysis Percentage Changes

For the Three Months Ended September 30, 2023 vs. 2022

(Unaudited)

COMPONENTS OF SALES CHANGE

Region	Sales Change <u>As Reported</u>	Organic Sales Change	As Reported Volume(1)	Organic <u>Volume</u>	Pricing Coupons Consumer & Trade Incentives	Foreign <u>Exchange</u>
Total Company	10.5 %	9.0 %	0.5 %	(0.5)%	9.5 %	0.5 %
North America	3.5 %	3.5 %	(4.0)%	(4.0)%	7.5 %	— %
Latin America	20.0 %	15.0 %	5.5 %	5.5 %	9.5 %	5.0 %
Europe	14.5 %	7.0 %	(4.0)%	(4.0)%	11.0 %	7.5 %
Asia Pacific	(4.0)%	(1.5)%	(7.0)%	(7.0)%	5.5 %	(2.5)%
Africa/Eurasia	(7.5)%	15.5 %	4.0 %	4.0 %	11.5 %	(23.0)%
Total CP Products	7.5 %	7.5 %	(1.0)%	(1.0)%	8.5 %	— %
Hill's	21.5 %	15.0 %	9.0 %	3.0 %	12.0 %	0.5 %
Emerging Markets ⁽²⁾	8.5 %	10.0 %	1.0 %	1.0 %	9.0 %	(1.5)%
Developed Markets	12.0 %	8.0 %	0.5 %	(1.5)%	9.5 %	2.0 %

Notes

⁽¹⁾ The impact of the previously disclosed acquisitions of pet food businesses on as reported volume was 1.0%, 6.0% and 2.0% for Total Company, Hill's and Developed Markets, respectively.

⁽²⁾ Emerging Markets include Latin America, Asia (excluding Japan), Africa/Eurasia and Central Europe.