Colgate-Palmolive Company

Condensed Consolidated Statements of Cash Flows

For the Nine Months Ended September 30, 2023 and 2022

(Dollars in Millions) (Unaudited)

	2023		2022	
Operating Activities	<u>^</u>		•	
Net income including noncontrolling interests	\$	1,695	\$	1,924
Adjustments to reconcile Net income including noncontrolling interests to Net cash provided by operations:		417		410
Depreciation and amortization		417 267		410
ERISA litigation matter		(17)		51
Restructuring and termination benefits, net of cash		97		105
Stock-based compensation expense Gain on sale of land		97		(47)
Deferred income taxes		(109)		(47)
Cash effects of changes in:		(10))		(15)
Receivables		(62)		(171)
Inventories		150		(422)
Accounts payable and other accruals		168		(422)
Other non-current assets and liabilities		3		37
Net cash provided by (used in) operations		2,609		1,883
Net easil provided by (used in) operations		2,007		1,005
Investing Activities				
Capital expenditures		(508)		(475)
Purchases of marketable securities and investments		(324)		(239)
Proceeds from sale of marketable securities and investments		264		55
Payment for acquisition, net of cash acquired		_		(817)
Proceeds from sale of land		—		47
Other investing activities		(31)		1
Net cash provided by (used in) investing activities		(599)		(1,428)
Financing Activities				
Short-term borrowing (repayment) less than 90 days, net		(564)		(56)
Principal payments on debt		(903)		(2)
Proceeds from issuance of debt		1,497		1,513
Dividends paid		(1,243)		(1,206)
Purchases of treasury shares		(883)		(895)
Proceeds from exercise of stock options		325		398
Other financing activities		(30)		(38)
Net cash provided by (used in) financing activities		(1,801)		(286)
Effect of exchange rate changes on Cash and cash equivalents		(33)		(63)
Net increase (decrease) in Cash and cash equivalents		176		106
Cash and cash equivalents at beginning of the period		775		832
Cash and cash equivalents at beginning of the period	\$	951	\$	938
Supplemental Cash Flow Information	ψ	751	ψ	/58
Free cash flow before dividends (Net cash provided by operations less Capital expenditures)				
Net cash provided by operations	\$	2,609	\$	1,883
Less: Capital expenditures	Ψ	(508)	Ψ	(475)
Free cash flow before dividends	\$	2,101	\$	1,408
	Ψ	2,101	Ψ	1,400
	¢	726	¢	690
Income taxes paid	\$ \$	243	\$ ¢	690 104
Interest paid	Э	243	\$	104