Colgate-Palmolive Company

Condensed Consolidated Statements of Cash Flows

For the Three Months Ended March 31, 2018 and 2017

(Dollars in Millions) (Unaudited)

| | | 2018 | | 2017 | |
|--|---------|---------|----|-----------|--|
| Operating Activities | ¢ | (70) | ¢ | (11 | |
| Net income including noncontrolling interests | \$ | 678 | \$ | 611 | |
| Adjustments to reconcile net income including noncontrolling interests to net cash provided by operations: | | 120 | | 100 | |
| Depreciation and amortization | | 129 | | 109 | |
| Restructuring and termination benefits, net of cash | | (25) | | (9) 25 | |
| Stock-based compensation expense | | 28 | | 35 | |
| Deferred income taxes | | 13 | | (51) | |
| Voluntary benefit plan contributions | | _ | | (57) | |
| Cash effects of changes in: | | (211) | | (52) | |
| Receivables | | (211) | | (52) | |
| Inventories | | (33) | | 9 | |
| Accounts payable and other accruals | | 33 | | 98 | |
| Other non-current assets and liabilities | | 4 | | (2) | |
| Net cash provided by operations | | 616 | | 691 | |
| Investing Activities | | | | | |
| Capital expenditures | | (118) | | (121) | |
| Purchases of marketable securities and investments | | (38) | | (85) | |
| Proceeds from sale of marketable securities and investments | | _ | | 48 | |
| Payment for acquisitions, net of cash acquired | | (727) | | _ | |
| Other | | 2 | | _ | |
| Net cash used in investing activities | | (881) | | (158) | |
| Financing Activities | | | | | |
| Principal payments on debt | | (2,079) | | (805) | |
| Proceeds from issuance of debt | | 2,226 | | 738 | |
| Dividends paid | | (352) | | (345) | |
| Purchases of treasury shares | | (351) | | (333) | |
| Proceeds from exercise of stock options | | 119 | | 225 | |
| Net cash used in financing activities | | (437) | | (520) | |
| Effect of exchange rate changes on Cash and cash equivalents | | 18 | | 19 | |
| Net increase (decrease) in Cash and cash equivalents | | (684) | | 32 | |
| Cash and cash equivalents at beginning of the period | | 1,535 | | 1,315 | |
| Cash and cash equivalents at end of the period | \$ | 851 | \$ | 1,347 | |
| | | | | | |
| Supplemental Cash Flow Information | | | | | |
| Free cash flow before dividends (Net cash provided by operations less Capital expenditures) | ¢ | (1)(| ¢ | (01 | |
| Net cash provided by operations | \$ | 616 | \$ | 691 | |
| Less: Capital expenditures | <u></u> | (118) | | (121) | |
| Free cash flow before dividends | \$ | 498 | \$ | 570 | |
| Income taxes paid | \$ | 163 | \$ | 186 | |
| mount must have | Ψ | 105 | Ψ | 100 | |