Colgate-Palmolive Company

Geographic Sales Analysis Percentage Changes

For the Six Months Ended June 30, 2017 vs 2016

(Unaudited)

COMPONENTS OF SALES CHANGE

			COMPONENTS OF SALES CHANGE				
					Pricing		
						Coupons	
	Sales				Consumer &		
	Change	Organic	As Reported	Organic	Ex-Divested	Trade	Foreign
Region	As Reported	Sales Change	<u>Volume</u> (1)	<u>Volume</u>	<u>Volume</u> (2)	<u>Incentives</u>	Exchange
Total Company	— %	— %	(1.5)%	(1.5)%	(1.5)%	1.5 %	— %
Europe	(4.5)%	(0.5)%	— %	— %	— %	(0.5)%	(4.0)%
Latin America	8.0 %	7.0 %	1.5 %	1.5 %	1.5 %	5.5 %	1.0 %
Asia Pacific	(4.0)%	(2.5)%	(2.0)%	(2.0)%	(2.0)%	(0.5)%	(1.5)%
Africa/Eurasia	3.5 %	(1.0)%	(7.0)%	(7.0)%	(7.0)%	6.0 %	4.5 %
Total International	1.0 %	1.5 %	(0.5)%	(0.5)%	(0.5)%	2.0 %	(0.5)%
North America	(4.5)%	(4.5)%	(3.5)%	(3.5)%	(3.5)%	(1.0)%	— %
Total CP Products	(0.5)%	— %	(1.5)%	(1.5)%	(1.5)%	1.5 %	(0.5)%
Hill's	— %	— %	(2.5)%	(2.5)%	(2.5)%	2.5 %	— %
Emerging Markets (3)	3.5 %	3.0 %	(0.5)%	(0.5)%	(0.5)%	3.5 %	0.5 %
Developed Markets	(3.5)%	(2.5)%	(2.5)%	(2.5)%	(2.5)%	— %	(1.0)%

Notes:

⁽¹⁾ As Reported Volume includes the impact of acquisitions and divestments, as applicable.

⁽²⁾ Ex-Divested Volume excludes the impact of divestments, as applicable.

⁽³⁾ Emerging Markets include Latin America, Asia (excluding Japan), Africa/Eurasia and Central Europe.